



**Virtual, Via Zoom**

Zoom Link: <https://cptc-edu.zoom.us/j/84558017120?pwd=R2RmbnlkK3hvT2l6a1lacEtGWIVCUT09>

Passcode: BOTMeeting

**Wednesday, November 9, 2022**

Study Session: CANCELED

Regular Meeting: 4:00-5:15 p.m.

**Agenda**

<b>4:00</b>	<b>Call to Order, Introductions .....</b>	Alice Phillips	
	<b>Adoption of Agenda .....</b>	Alice Phillips	
	<i>Action</i>		
	<b>Approval of the Regular Minutes of August 10, 2022 .....</b>	Alice Phillips	<b>Tab 1 &amp; 2</b>
	<b>and the Special Meeting Minutes of October 26, 2022</b>		
	<i>Action</i>		
<b>4:05</b>	<b>President's Report .....</b>	Joyce Loveday	
	<ul style="list-style-type: none"><li>• Student Success Story</li><li>• Fall Program Expo</li><li>• Miscellaneous</li><li>• Strategic Plan Update.....</li></ul>		<b>Tab 3</b>
<b>4:25</b>	<b>College Reports or Highlights</b>		
	<u>ASG Report</u> .....	Jacob Katz	<b>Tab 4</b>
	<u>Enrollment Update</u> .....	Dean Kelly and Tom Broxson	<b>Tab 5</b>
	<u>FY 2021-22 Academic Year Review</u> .....	Samantha Dana	<b>Tab 6</b>
<b>4:50</b>	<b>Chair's Report.....</b>	Alice Phillips	<b>Tab 7</b>
	<u>Discuss the 2023 Board of Trustees Meeting Schedule</u>		
<b>5:00</b>	<b>Board Reports and/or Remarks .....</b>	All	
<b>5:05</b>	<b>Public Comments .....</b>	Alice Phillips	
<b>5:10</b>	<b>New Business .....</b>	Alice Phillips	

**5:10 Executive Session .....Alice Phillips**

The Board may hold an executive session for purposes allowed under the Open Public Meetings Act. Legal purposes include, to consider acquisition or sale of real estate; to review negotiations of publicly bid contracts; to receive and evaluate complaints or charges brought against a public officer or employee; to evaluate the qualifications of an applicant for public employment; to review the performance of a public employee; and to discuss with legal counsel matters relating to agency enforcement actions, litigation, or potential litigation. Before convening in executive session, the Board Chair will publicly announce the purpose for executive session and the time when the executive session is expected to conclude.

**5:15 Adjournment .....Alice Phillips**



**Board of Trustees Meeting**

Virtual, Via Zoom

Wednesday, August 10, 2022

Study Session: Canceled

Regular Meeting: 4:00-5:00 p.m.

**Meeting Minutes**

**Call to Order:** Vice Chair Tsu called the Board of Trustees Regular Meeting for Clover Park Technical College (CPTC) to order on August 10, 2022, at 4:00 p.m.

**Board of Trustees Present:**

Tong Zhu, Vice Chair

Mark Martinez

Carol Mitchell

Eli Taylor

**College President:** Dr. Joyce Loveday

**Assistant Attorney General (AAG):** Justin Kjolseth

**Excused Absences:** Alice Phillips, Board Chair

**Executive Team:**

Dr. Tom Broxton, VP, Instruction

Samantha Dana, Assoc. VP, Institutional Effectiveness

Iesha Valencia, Assoc. VP, Equity, Diversity & Inclusion

Lisa Beach, Interim VP, Finance & Administration

**Adoption of the Agenda**

**MOTION:**

Motion to adopt the agenda, as presented, was made by Trustee Martinez and seconded by Trustee Taylor. Motion was approved unanimously.

**Approval of Minutes (Tab 1)**

**MOTION:**

Motion to approve the minutes of the Regular Board meeting held on July 13, 2022, as presented, was made by Trustee Martinez and seconded by Trustee Taylor. Motion was approved unanimously.

**President's Report**

ctcLink

Some areas have experienced substantial delays, due to the launching of ctcLink, and it has had an impact on employees, students, and the college.

- *Human Resources/Payroll Office*
  - Work continues on correcting time/leave reporting with manual calculations, individual withholding, health care corrections, and union dues.
- *Finance Office*
  - Year-end closing of FY 2022 is still in progress. Deadlines have been extended to accommodate the 15 colleges that have gone live in ctcLink in the past nine months. The impact:
    - 4<sup>th</sup> Quarter Financial Report not ready
    - No clear picture of the impact the close has on current fiscal year
    - A budget was developed for FY 22-23, but there were errors in transition, and entries need to be adjusted
    - Focus has been on closing the year and making necessary corrections for the FY 22-23 budget
- *Student Financial Aid* – a major challenge that has impacted enrollment
  - Students are not receiving Financial Aid in a timely manner
    - Students who submitted applications for summer quarter will begin receiving their aid
    - Students for fall quarter likely won't receive aid until the end of fall quarter
    - Directing students to alternate sources of funding when possible

#### Pierce County CTC Collaboration

During the 2022 Washington legislature session, \$2.72M (\$80,000 to each of the 34 colleges) was allocated for colleges to contract with community-based organizations to assist with financial aid access and support in communities. The five Pierce County community and technical colleges (CTCs) are collaborating together on this work and will pool their \$800,000. They are initiating a Request for Proposal (RFP) and will let Trustees know when it is posted, so they can invite community organizations to submit a proposal.

#### SBCTC Executive Director

Dr. Jan Yoshiwara, Executive Director of the State Board of Community and Technical Colleges (SBCTC) for the past six years, has retired. Ms. Yoshiwara gave over 40 years of service in other areas of the CTC system, was highly respected, and accomplished a great deal. The new SBCTC Executive Director is Paul Francis. For the past nine years, he served as the Executive Director of the Council of Presidents, an association in Washington's six public baccalaureate degree-granting colleges and universities.

#### Miscellaneous

This is likely Trustee Mark Martinez' last Board meeting, as his term ends on September 30. He served in that role for 13 years, has been an advocate of apprenticeships and workforce programs across the state, was an active participant in many CPTC events/activities, and served on several Trustee committees. President Loveday presented Trustee Martinez with a Resolution, a wall plaque, and a Hiker's Survival Kit.

#### **College Reports or Highlights**

##### Core Theme Report – Equity (Tab 2)

Ms. Dana and Ms. Valencia presented the attached report. Trustee Mitchell appreciates that the College will research the data further to question what it really means and the narrative behind why the Hispanic population feels less satisfied. One point was made that CPTC wants the faculty and staff population to look like Pierce County. Trustee Mitchell thinks it should also look like the student body.

Trustee Taylor added that many organizations today want their faculty and staff to reflect their communities, and that often means what they look like. The desire is to have cultural authenticity to come with them and to bring their authentic selves to the workplace. CPTC has to be prepared for what that means. The second piece is that there are phenomenal external partners to use and leverage to help – the Urban League, Central Latino, and the Asia Pacific Cultural Center. The College needs to act as a convener, as well, when recruiting talent and students, and making sure they have a voice.

Ms. Valencia agreed and stated the college needs to engage in the question of whether they are ready for diversity. It's expected to be the center of everything we do, but the question is, "Is CPTC doing the work to receive it respectfully and authentically"? Our work is to engage that question and be honest. Training, development, conversations, and relationship-building need to take place as the College moves forward. She thinks we are at a good starting point.

### Instruction Report (Attachment 1)

#### *Advanced Manufacturing*

Dean Korschinowski introduced the Mechatronics and Manufacturing program faculty Carl Wenngren, Jason Sawatzki, Nathan Baker, Keith Schultz, and Michael Mavor who gave the attached presentation. These programs are high-demand, high-tech, and cutting-edge. Trustee Martinez stated what the faculty are doing is impressive and what he has been working toward at the College – get students interested, on board, and then a job. Get them on a pathway with continuous learning that makes that job better and more rewarding as they progress in their career.

Trustee Mitchell congratulated faculty on the endorsements and accreditation. She asked when the College will hear if they have received the Strengthening Community Colleges (SCC) Grant. It will be late August.

Vice Chair Zhu noted this was one of the best presentations she had seen in a long time.

### **Chair's Report**

Vice Chair Zhu mentioned she had a tour of CPTC's Lakewood Campus with Dr. Loveday. She is very impressed with the assets and the caliber of the staff she met. It's an honor to serve as a Trustee at CPTC.

### **Board Reports and/or Remarks**

Trustee Martinez remarked that he has served on many boards, and this will be a sad parting. Some highlights and insights:

- The Trustees have worked through some challenging times, respected one another, found solutions, and always kept the students at the forefront of their decisions.
- He learned a lot during his terms, and he recommends that others serve on the Board of a two- or four-year college. Trustees and the college form the future by giving students the skills necessary for them to become successful.
- Trustee Martinez suggested one reason students might leave college early is because they got the skills they required to get a salary increase. Even though they didn't receive a degree, it's a win for the student and the economy.
- Bottom line, it's all about the students.

Trustee Taylor thanked everyone at the institution for championing and powering through this conversion with ctcLink. It is hard work, and the Trustees see and appreciate it.

**Public Comments**

No public comments.

**New Business****MOTION:**

Approval of Resolution 22-08-107, Mark Martinez, Recognition of Service (Tab 3)

Motion to approve Resolution 22-08-107, Mark Martinez, Recognition of Service, was made by Trustee Mitchell and seconded by Trustee Taylor. Motion was approved unanimously.

**Next Meeting**

October 12, 2022, details to follow.

**Adjournment****MOTION:**

Motion to adjourn the meeting at 5:26 p.m. was made by Trustee Martinez, and seconded by Trustee Mitchell. Motion was approved unanimously.

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**Dr. Joyce Loveday**  
**President**  
**College District Twenty-Nine**

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**Alice Phillips**  
**Chair, Board of Trustees**  
**College District Twenty-Nine**



## **Board of Trustees Meeting**

Virtual, Via Zoom

Wednesday, October 26, 2022

Special Meeting: 2:00-3:00 p.m.

## **Meeting Minutes**

**Call to Order:** Chair Phillips called the Board of Trustees Special Meeting for Clover Park Technical College (CPTC) to order on October 26, 2022, at 2:00 p.m.

### **Board of Trustees Present:**

Chair Alice Phillips

Mark Martinez

Carol Mitchell

Eli Taylor

Tong Zhu

**College President:** Dr. Joyce Loveday

**Excused Absences:** Justin Kjolseth, Assistant Attorney General

### **Executive Team:**

Dean Kelly, Interim VP, Student Success

Samantha Dana, Assoc. VP, Institutional Effectiveness

Lisa Beach, Interim VP, Finance & Administration

### **FY 2022-23 Operating Budget Discussion (Tab 1)**

President Loveday stated the reason for the meeting is to discuss the proposed FY 2022-23 Operating Budget. It will be put forward for approval later in this meeting.

With the recent transition to ctcLink, the 4<sup>th</sup> Quarter report from FY 2021-22 is not yet available. Therefore, today's report will focus solely on the 2022-23 budget plan. It has historically taken colleges a significant period of time to fully transition from the legacy system to Peoplesoft as the systems function quite differently, and CPTC is no exception. End-of-year fiscal information for 2021-22 will be provided as it becomes available.

President Loveday gave recognition to those who have been working diligently on budget issues: Lisa Beach has given oversight to this process since July; and Parminder Kaur, who is a ctcLink expert, this is her first time working in a college, and she is working with the State Board for Community and Technical Colleges (SBCTC). There is tremendous staff in the Finance Office: Jason Volk, Tanya Petrov, Kay Perez, Kimberly Bills, Susan Hoppe, Stefanie Bosen, and Regina Scanlan. They have been joined recently by Jasmine Fernandez and Jealisa Aguilar who are already strong members of the team. She also thanked Brian Lee who has been very engaged in helping to troubleshoot system challenges, particularly those across multiple departments.

Ms. Beach presented the attached FY 2022-23 Operating Budget. Finance is closely tracking CPTC's bank balances and LGIP funds, because that's the most important thing that demonstrates the College's fiscal health. Meanwhile, subdividing those resources and revenues into the PeopleSoft institutional and departmental accounts is an ongoing effort.

Questions followed. Trustee Mitchell asked a question about reserve funds. Does Board approval of the budget cover funds being moved from Reserves, or does it require another vote from the Board? President Loveday noted that Board approval of the Operating Budget today covers moving from Reserves the identified funds shown in the budget. Trustee Mitchell followed up with asking what the timeframe is by which CPTC will need to know the expected impact of enrollment on tuition revenue. President Loveday said this year is the last one where COVID funding that may be available to carry over to reserves for the following year. She assured the Board that the College is protective of Reserve funds. Trustee Mitchell hopes the Board can help the College brainstorm and figure out some pathways to improve enrollment and tuition before next year – at least have a conversation.

Trustee Martinez asked what enrollment projections are for the next year. Is it expected to continue to decline at the current rate? President Loveday noted that the national enrollment trend is projected to continue to decline at some level, unless things are done differently. CPTC has begun the work to change instruction, outreach and retention strategies, and we have more to do in this area.

President Loveday indicated enrollment fall quarter is flat when looking at certificate and degree related programs. Credits generated from our work with Vadis have been intentionally reduced, which brings overall enrollment down a bit. CPTC is focusing on being more responsive to the community and to industry. The College has hired a past VP for Finance at Centralia College to serve as a consultant and assist the college with budget projections and adjustments to consider for the following year.

Chair Phillips asked if CPTC still engages with local high schools as an alternative option to four-year universities. Yes, those relationships have grown over the last year. Prior to the pandemic, CPTC had approximately 90 Running Start students; now there are 147. There has also been growth in the Northwest Career and Technical High School and in Transitional Studies. Trustee Taylor added in the past when there was a recessionary period, there was an increase in career and technical college enrollment. Right now, there is still a "hot job" market, which has delayed that process. The data is showing that in the next six to twelve months, there may be an increase of job losses. That could mean an increase in tuition and enrollment. Trustee Taylor hopes that the Trustees can be as pro-active as possible, because CPTC does not want to be in a reactionary situation.

Chair Phillips agrees that this might be a good topic for a future study session. She would like more background on what CPTC has done, is doing, trends, and what might be done to help enrollment go from flat to incline. Trustees agreed. President Loveday will work with Chair Phillips to schedule this agenda topic. Trustee Zhu is also interested in exploring how Trustees can help CPTC reach the business community and help assess their emerging needs.

Trustee Mitchell had a question from a group of young adults that are interested in entrepreneurship. They are 17-19 years old, graduating in the spring, and some have not committed themselves to further studies. CPTC might consider an entrepreneur track on how to form a business, the marketing, the promotion, the product design, and aspects of running a business.



### **Miscellaneous**

President Loveday said the College has had a relationship with Vadis for over 20 years. Vadis is an organization that serves developmentally disabled community members and helps them find jobs. The model of support we provide Vadis is being reviewed to assure the partnership provides value and aligns with State Board agreements.

### **Public Comments**

Diane Follet thanked the Administration, as CPTC's Nursing Faculty salaries were just renegotiated around HB 2158 funding for High-Demand Nursing Educators. The nurses are at the Fall Program Expo, so they could not be here. We are thanking the Administration for seeing the value in the need to attract and retain more nursing faculty, especially in light of the current budget situation. She specifically thanked Kirk Walker, Dr. Tom Broxson, Tiffany Smith-Fromm, and Parminder Kaur for their hard work.

### **New Business**

Approval of the 2022-23 Operating Budget (Tab 1)

#### **MOTION:**

Motion to adopt the FY 2022-23 Operating Budget as presented, was made by Trustee Mitchell, and seconded by Trustee Martinez. Discussion: Trustee Martinez is concerned final numbers are not available for the FY 2021-22 Operating Budget, through no fault of the staff, but due to software transition. He will vote affirmatively but would like final numbers as soon as possible. Trustee Taylor shares the same concerns. He looks forward to more discussion in a study session to best prepare for CPTC's future. Motion was approved unanimously.

### **Next Meeting**

November 9, 2022, details to follow.

### **Adjournment**

#### **MOTION:**

Motion to adjourn the meeting at 3:04 p.m. was made by Trustee Mitchell, and seconded by Trustee Taylor. Motion was approved unanimously.

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**Dr. Joyce Loveday**  
**President**  
**College District Twenty-Nine**

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**Alice Phillips**  
**Chair, Board of Trustees**  
**College District Twenty-Nine**

# Clover Park Technical College Strategic Plan Update

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BOARD OF TRUSTEES

NOVEMBER 9, 2022

# CPTC's 2023-2027 Strategic Plan

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## OUR FOUNDATION

SBCTC Strategic Goals

Board of Trustees End Results

CPTC's Commitment to Equity

Mission, Vision, Values, Vision for Change

CPTC will be a profoundly accessible center of **learning** and **credentialing** that provides **economic mobility** and **eliminates inequities** in students' educational and workforce outcomes.

CPTC'S VISION FOR CHANGE

*(ADAPTED FROM ATD'S RENEWED VISION FOR CHANGE)*

# Four Strategic Goals

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**Community of Care** - Achieve an environment in which students and staff experience belonging, support, and the opportunity to reach their full potential.

**Access** – Make learning and credentialing profoundly accessible, particularly for those who can benefit the most from greater economic mobility.

**Retention & Completion** - Improve retention and completion rates for all students, with an emphasis on achieving educational equity for students historically underrepresented in higher education.

**Employment** - Increase employment rates and eliminate inequities in wages and employment.

# Draft Strategies

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- Strategy 1:** Implement culturally-appropriate strategies to improve completion and employment rates for all students.
- Strategy 2:** Expand opportunities for historically underrepresented communities to access college level programs.
- Strategy 3:** Strengthen industry and community partnerships.
- Strategy 4:** Institutionalize antiracism, equity, diversity, and inclusion practices within college-wide priorities, policies, resource distribution, and actions resulting in system-level solutions for system-wide inequities.
- Strategy 5:** Implement and normalize practices that uplift individuals and increase student, employee, and institutional well-being.

# Next Steps

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Receive more input on strategic plan draft



Discuss the revised draft with Trustees



Trustees vote on new strategic plan in early 2023

# ASSOCIATED STUDENT GOVERNMENT REPORT

NOVEMBER 2022

Tab 4



DISCOVER  
CPTC

Highlights  
Partnerships  
Student  
Advocacy



REGISTERED  
✓TER



Tab 5

# Clover Park Technical College Board of Trustees Meeting

## Enrollment Report Fall 2022



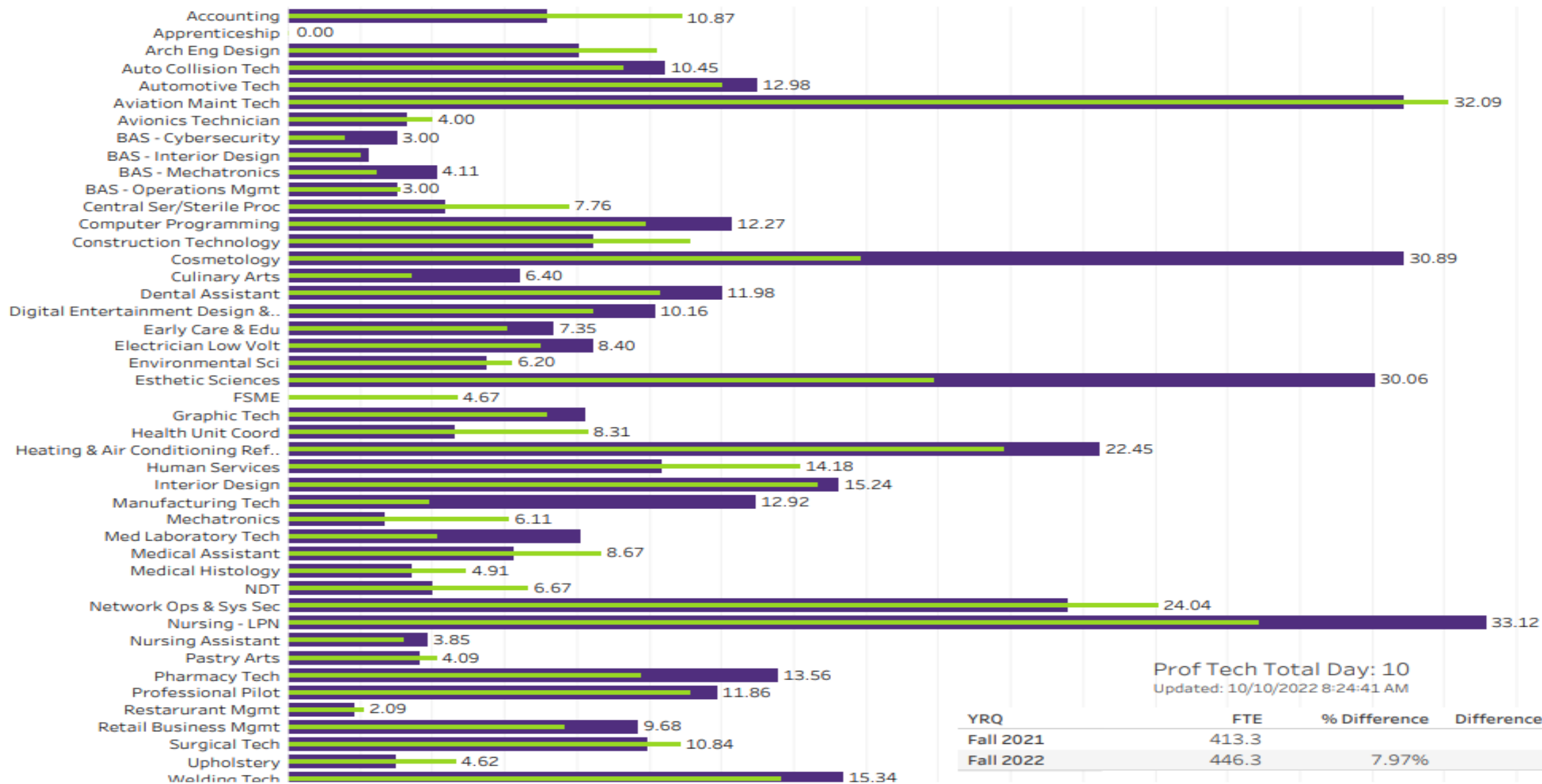
**Target YRQ FTE** - FTE based on a three-year history of enrollments by quarter as a percentage of the annual total, applied to the target to meet the allocation model.

2 Years Ago

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## State-Funded FTE for Technical Programs

■ Fall 2021 ■ Fall 2022



Prof Tech Total Day: 10

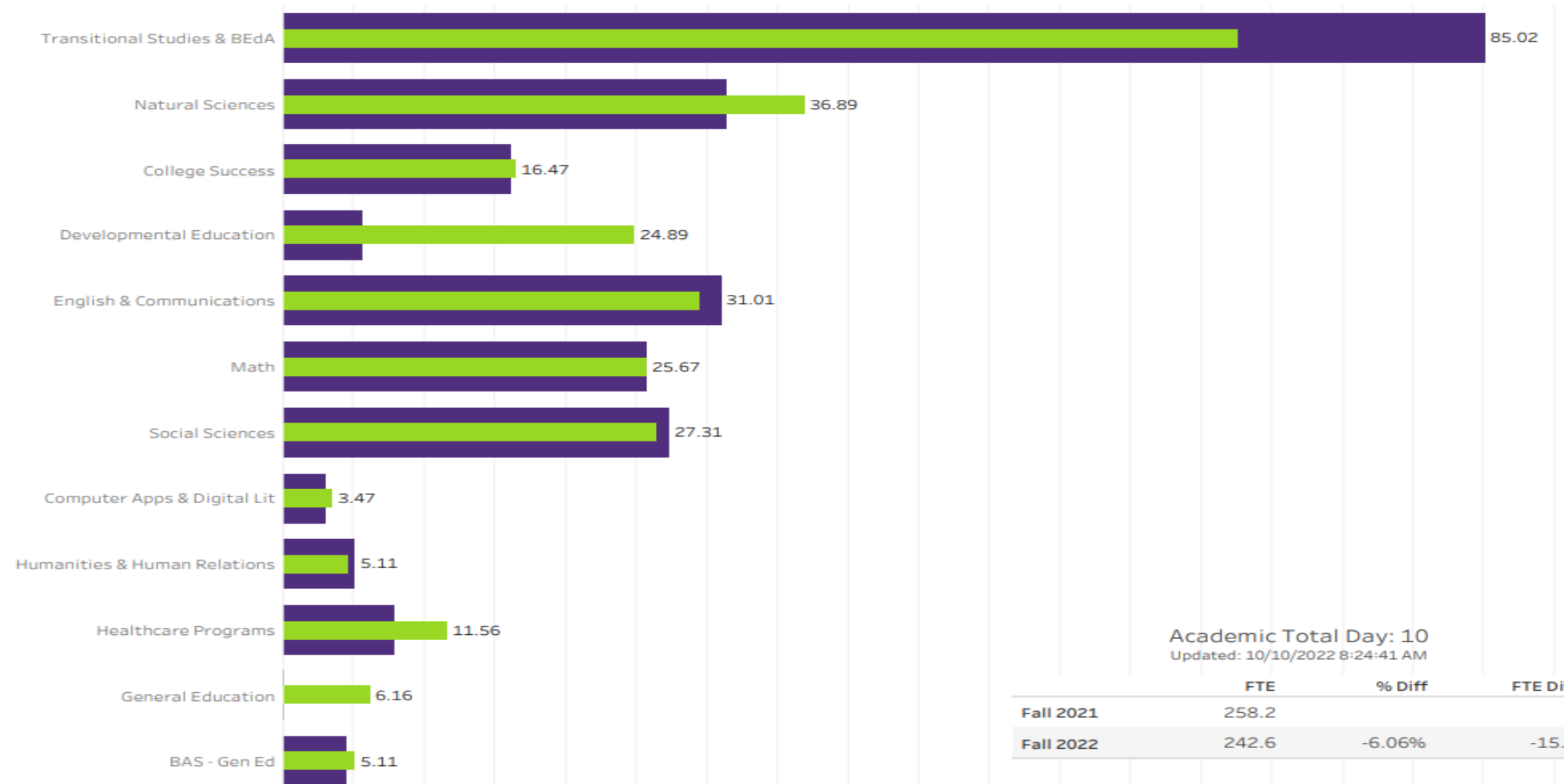
Updated: 10/10/2022 8:24:41 AM

YRQ	FTE	% Difference	Difference in FTE
Fall 2021	413.3		
Fall 2022	446.3	7.97%	33.0



## State-Funded FTE for Academics and Developmental Education

Fall 2021 Fall 2022



## Program Tree Map

Treemap is arranged by size and color. The box size is based on current FTE. Color is based on change of FTE from previous year

-3.83

15.04

Fall 2022





# Annual & Quarterly State Funded Full-Time Equivalent Students (FTES) With State Allocation Goal



# Enrollment Initiatives

- ▶ New Entry/Outreach model
- ▶ Embedded services
- ▶ Achieving the Dream Coaching for 22-23
- ▶ Financial Aid outreach
- ▶ SEM and Strategic Planning
- ▶ Partnerships with local school districts
- ▶ Guided Pathways work
- ▶ Increased social media presence

# 2021-22 Academic Year Enrollment Review

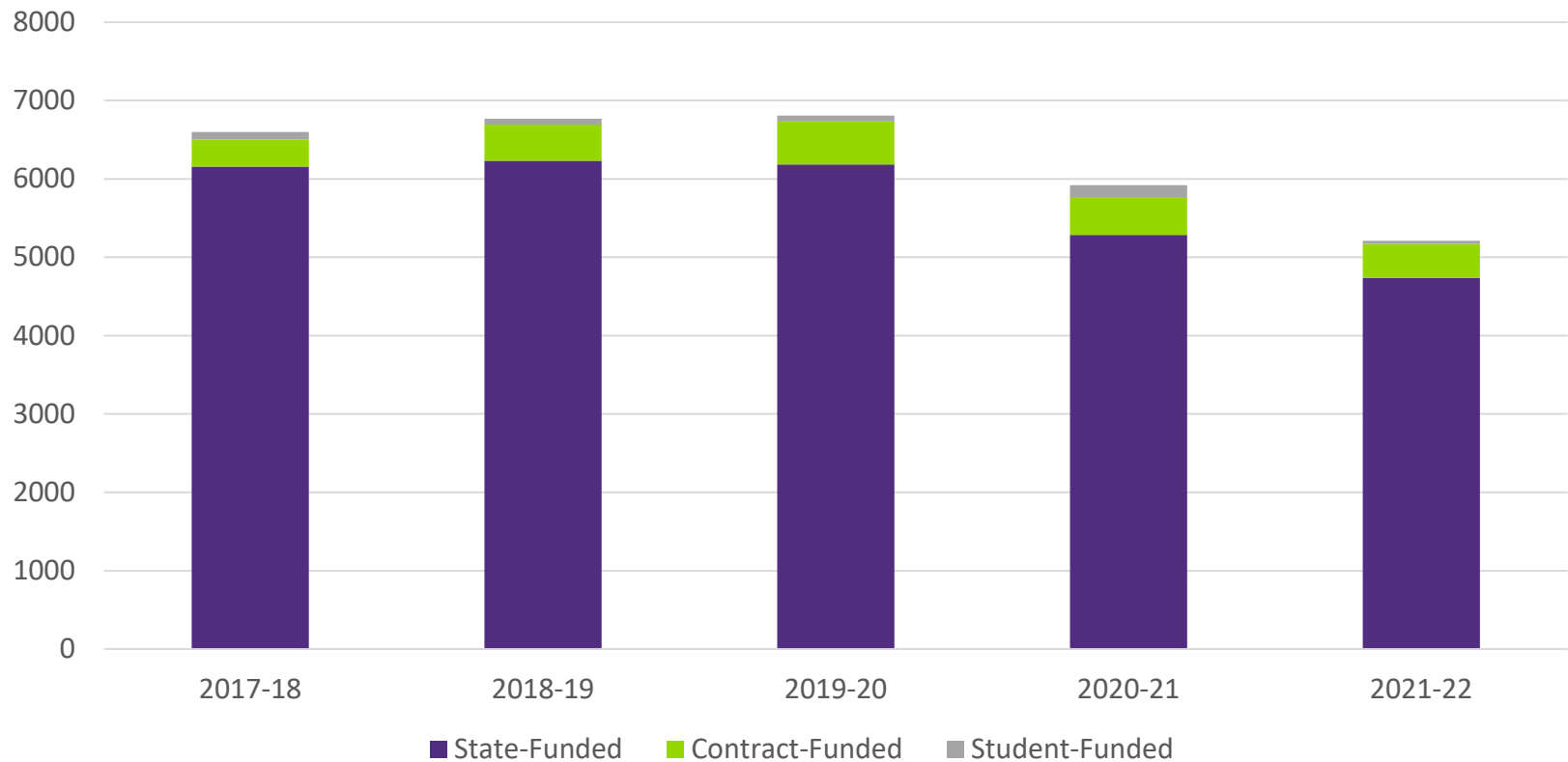


# CPTC Data Finals

- The State Board pulls data from ctcLink
- They verify it and add some new information to it
- They return it to us to use as our final files
- Data available 1-2 months after quarter end
- State dashboards used for comparisons

# Headcount

Enrollment by Fund Source



Source: Enrollment Data Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/enrollment-data-dashboard.aspx>



# How is CPTC doing?

Headcount by Fund Source

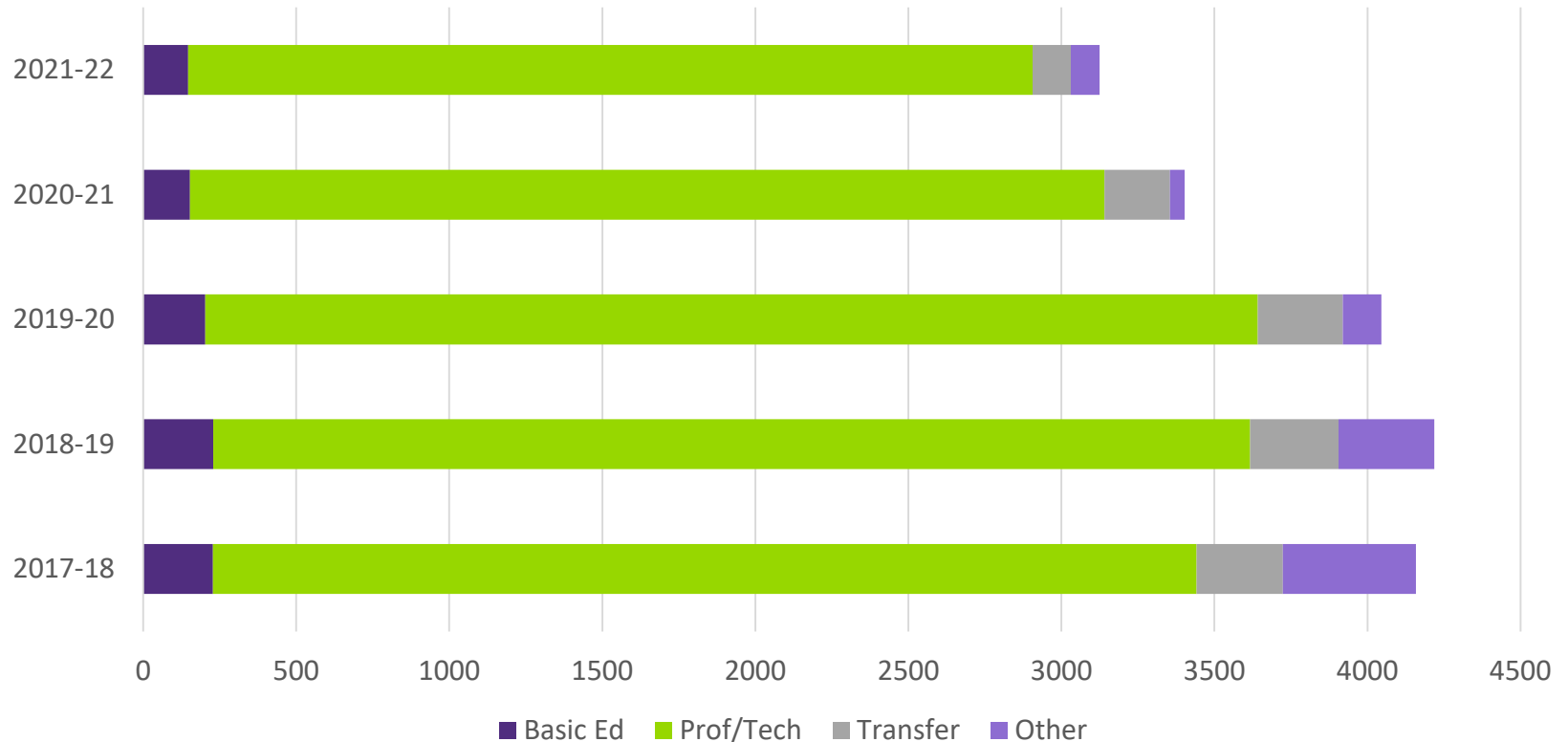
	State	Contract	Student
State Average	71%	21%	8%
Pierce County	68%	28%	3%
Technical Colleges	85%	11%	4%
CPTC	92%	8.5%	0.1%

Source: Enrollment Data Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/enrollment-data-dashboard.aspx>



# Full Time Equivalents

FTE by Student Intent



Source: Enrollment Data Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/enrollment-data-dashboard.aspx>



# How is CPTC doing?

FTEs by Student Intent

	Basic Ed.	Prof/Tech	Transfer	Other
Technical Colleges	12%	75.2%	7%	5%
CPTC	4.7%	88%	4%	3%

FTE Trends

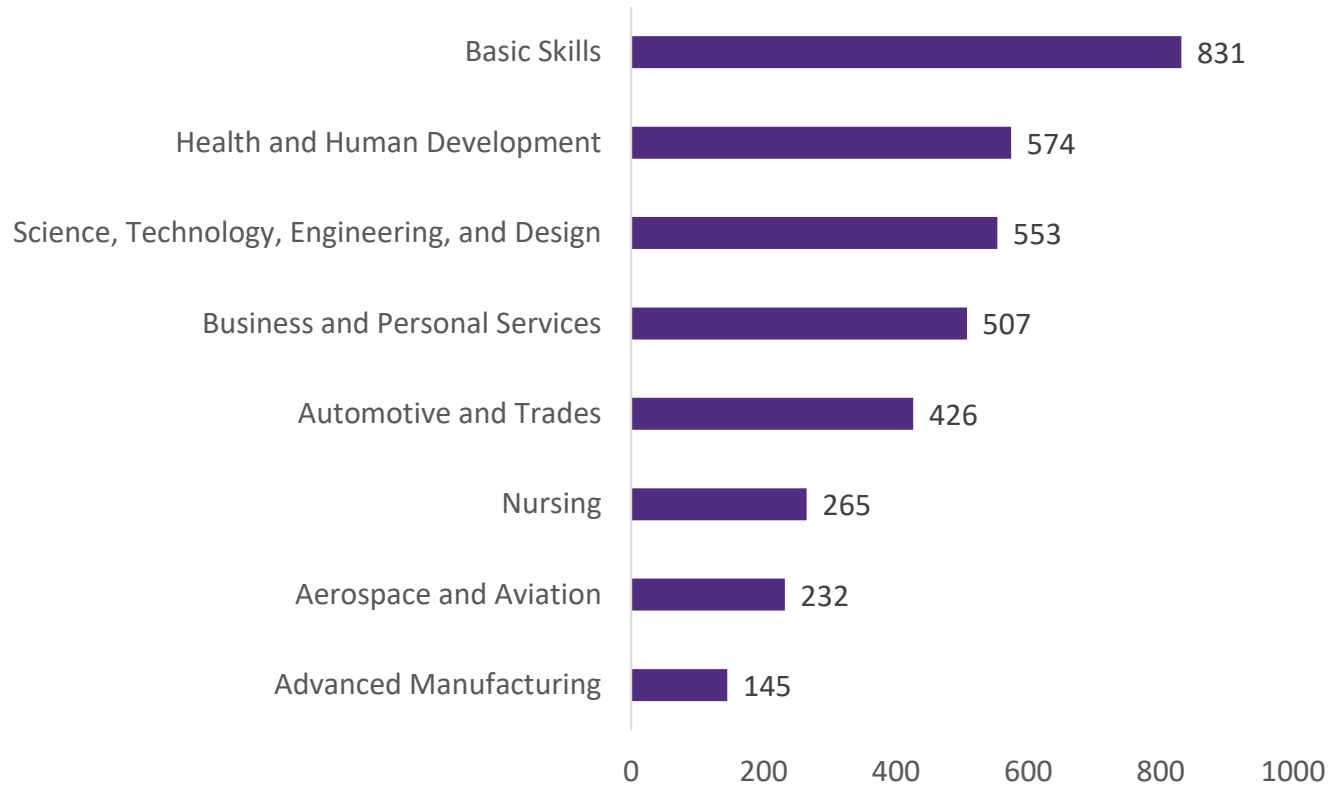
	2019-20	2020-21	2021-22	Difference
State	161,901	144,353	130,174	-20%
Pierce County	21,581	19,301	18,391	-15%
Technical Colleges	16,199	14,255	14,094	-13%
CPTC	4,044	3,403	3,125	-23%

Source: Enrollment Data Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/enrollment-data-dashboard.aspx>



# Enrollment by School

## 2021-22 Headcount



# How is CPTC doing?

## Top Growth in FTEs

AMT +30 FTE

LPN +24 FTE

Construction Tech +10 FTE

## Largest One-Year Decline in FTEs

Computer Programming -19 FTE

Culinary Arts -17 FTE

Human Services -13 FTE

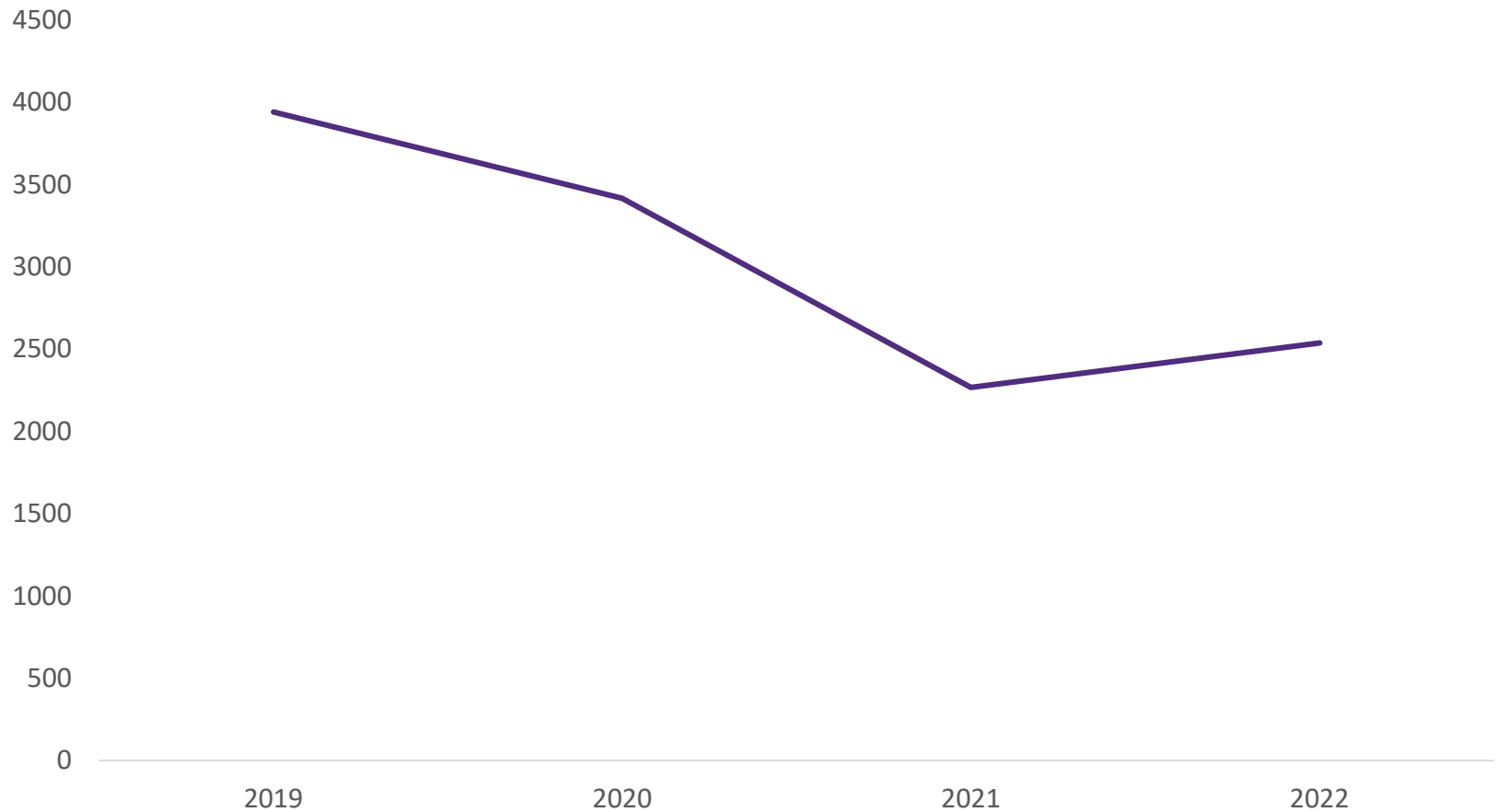
## Largest Two-Year Decline in FTEs

NOSS -55 FTE

Esthetic Sciences -29FTE

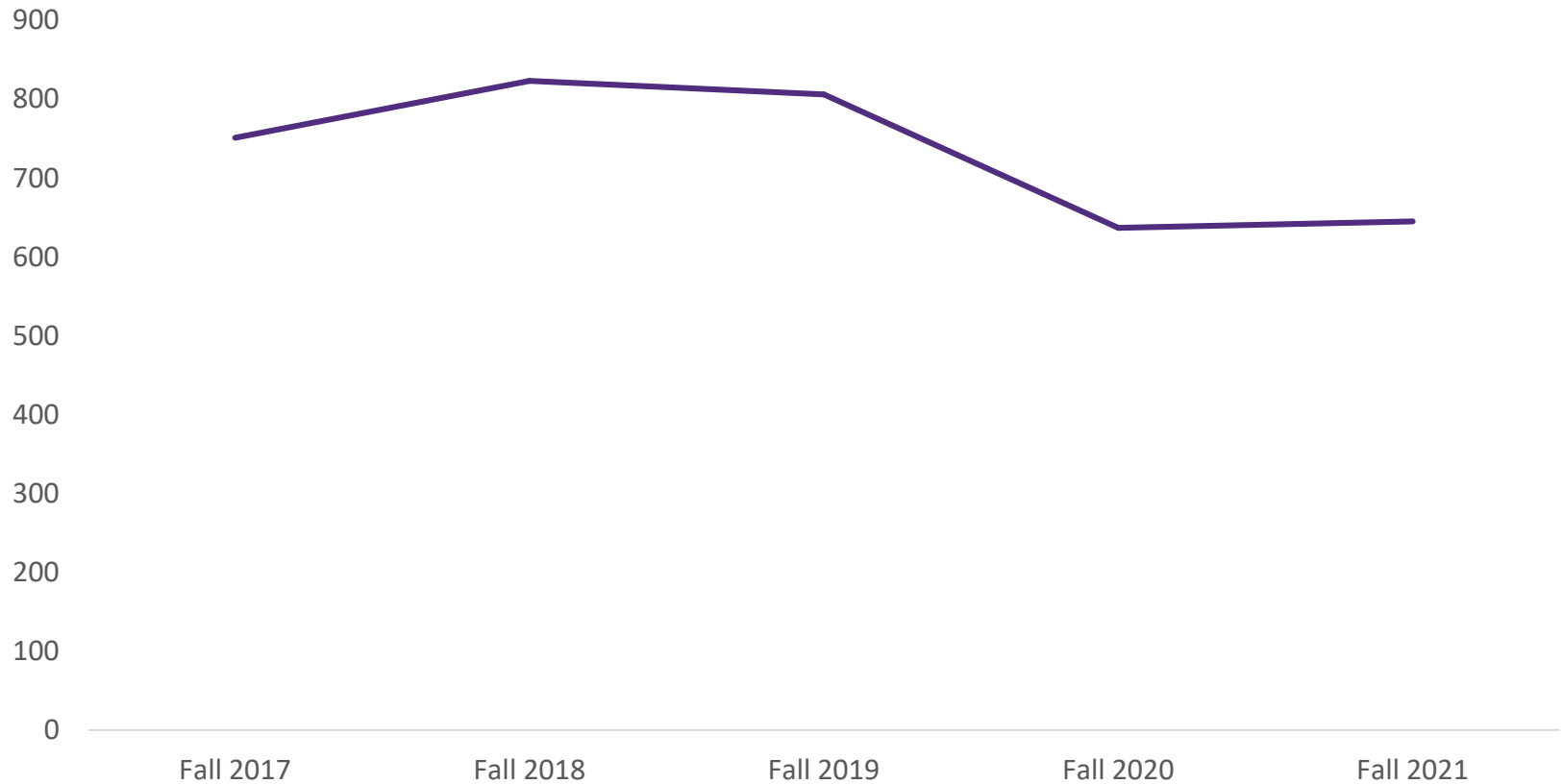
Medical Assistant -24FTE

# Decline in new students - intake

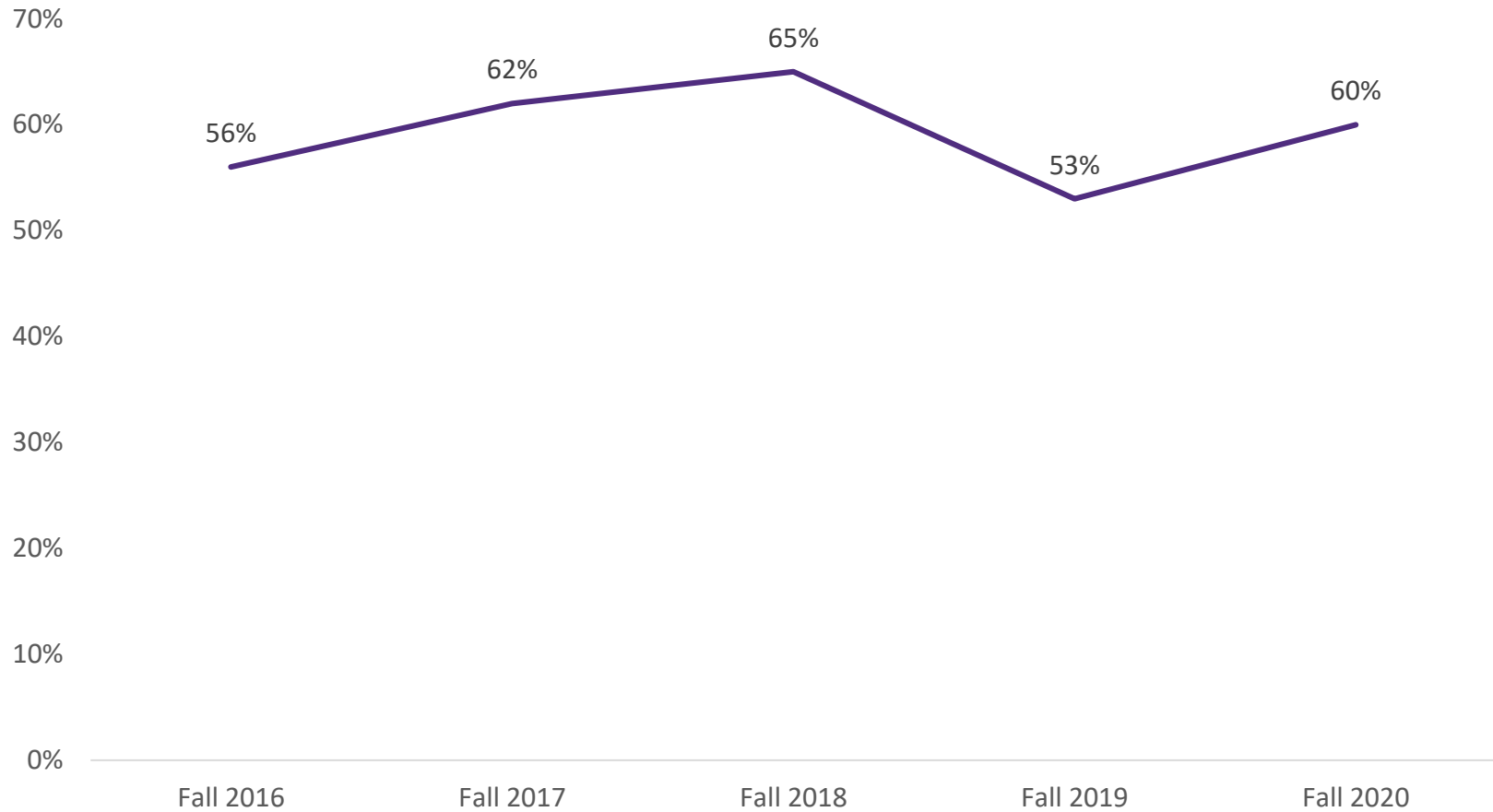




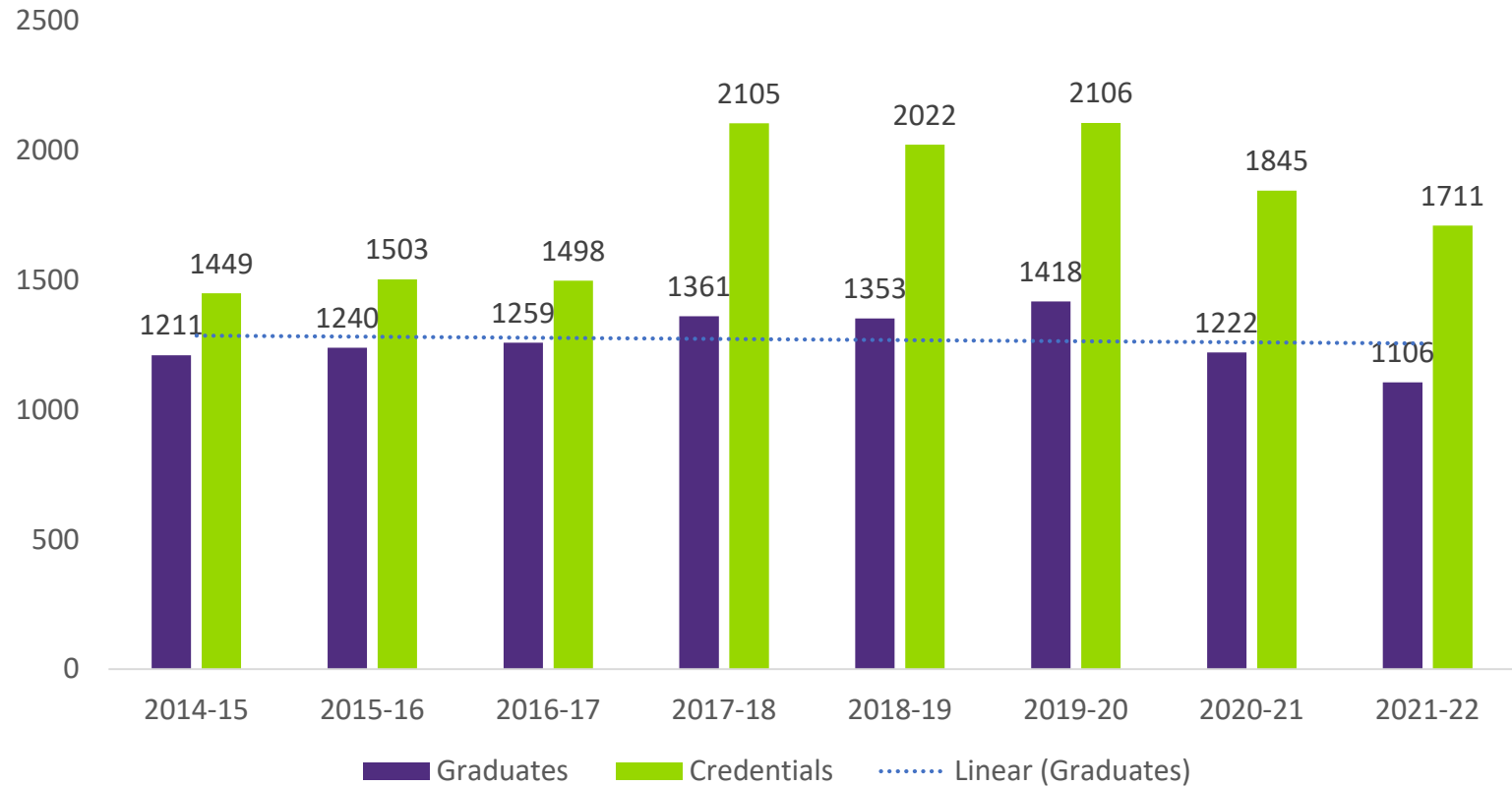
# Decline in new students - FTEC



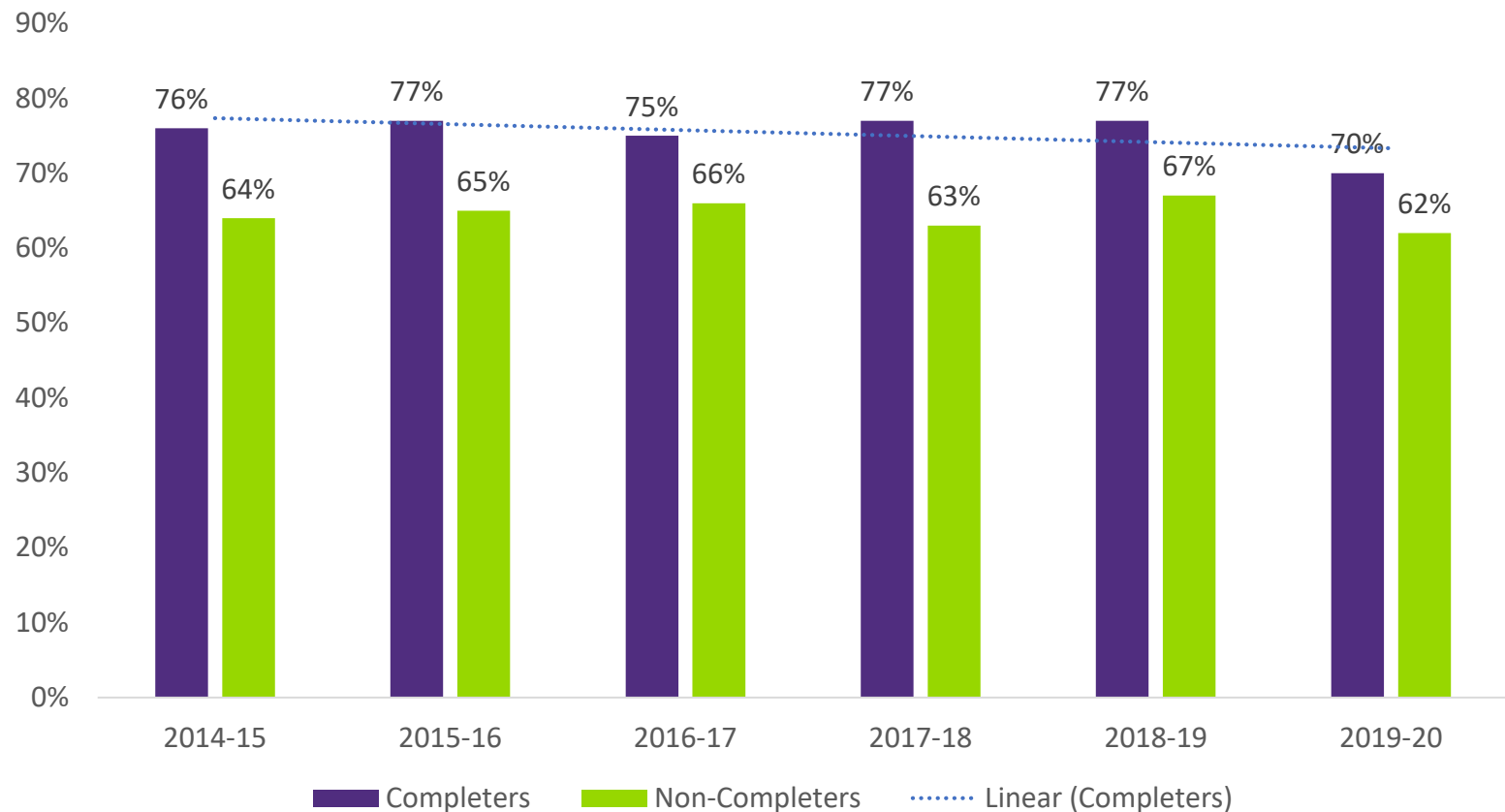
# Retention



# Completions



# Employment



Source: SBCTC After College Status Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/after-college-outcomes-dashboard.aspx>



# How is CPTC doing?

2019-20 Employment or Continuing Ed	
State Average	71%
Pierce Co.	70%
Tech. Colleges	73%
CPTC	70%

Source: SBCTC After College Status Dashboard  
<https://www.sbctc.edu/colleges-staff/research/data-public/after-college-outcomes-dashboard.aspx>

# Key takeaways

- Signs of rebound in retention and some programs' enrollment
- Continued impacts in overall enrollment (particularly new students) and employment



**DRAFT**

**District #29  
Board of Trustees Meetings**

2023 Meeting Calendar

<b>January 11, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>February 15, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>March 8, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>April 12, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>May 10, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>June 14, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>July 12, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>August 9, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>September 2023</b>	<i>No Meeting</i>		
<b>October 4, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>November 8, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3
<b>December 13, 2023</b>	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3

WA ACT New Trustee Orientation, Olympia, WA  
 Transforming Lives Dinner, Olympia, WA  
 WA ACT Winter Conference, Olympia, WA  
 ACCT National Legislative Summit, Washington, DC  
 AACC Annual Convention, Denver, CO  
 WA ACT Spring Conference, Walla Walla, WA  
 CPTC Graduation, Tacoma Dome  
 ACCT Leadership Congress, Las Vegas, NV  
 CPTC Board of Trustees Annual Retreat, Bldg. 3, Rotunda

January 23, 2023  
 January 23, 2023  
 January 24, 2023  
 February 5-8, 2023  
 April 1-4, 2023  
 May 15-16, 2023  
 9 a.m., Friday, June 16, 2023  
 October 9-12, 2023  
 TBD